



Dear Corporate Secretary:

Please accept this letter as my intention to run for the position of Director at Large for Salus Mutual Insurance Company ("Salus Mutual").

I meet the Qualifications of Directors as outlined in Salus Mutual's by-laws (the applicable excerpt outlining the qualifications can be found on our website at salusmutual.ca/about/board-of-directors/).

Dated at _____, Ontario _____, 2025.

Print name

Signature

Note: This letter must be submitted to Salus Mutual by December 19, 2025.